Ag Excellence Alliance Forum

August 9th 2021





Key Figures

1 st Global Maltster

3Mt of Malt Produced

5 Continents

27 Malting plants

1000 Masters of Malt

25 Nationalities

BOORTMALT

AXEREAL GROUP



Footprint

CANADA

Biggar, CA Saskatoon, CA

Minneapolis, USA Sheboygan, USA

U.S.A



- Innovation center
- Malting Plant
- Laboratory
- Business Offices





Perth, AU

Perth, AU

Port Adelaide, AU

Delacombe, AU

Devonport, AU

Tamworth, AU

Sydney, AU

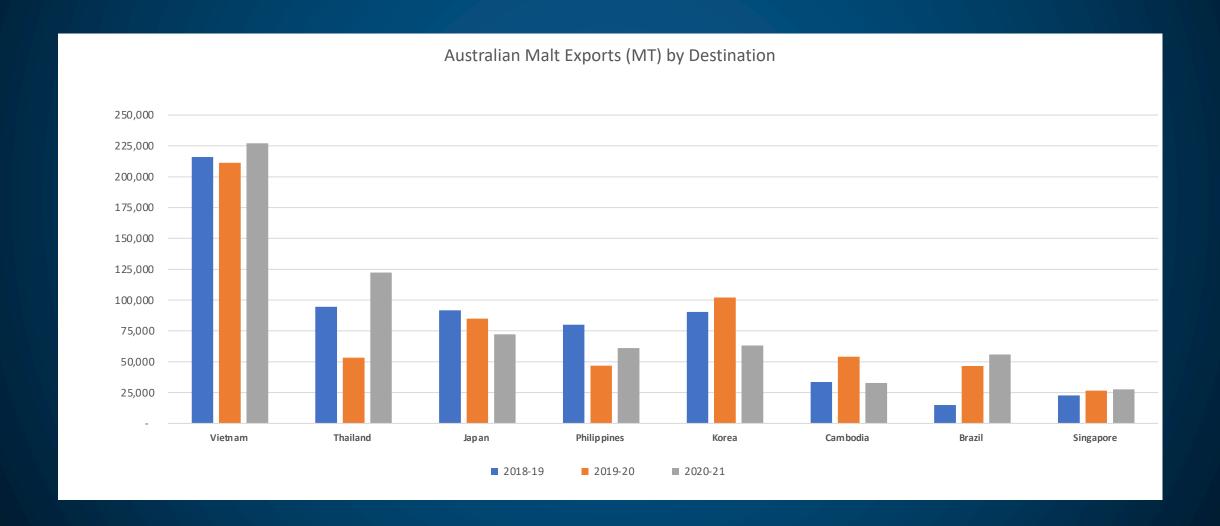
Melbourne, AU

Devonport, AU

Tokyo, JP JAPAN



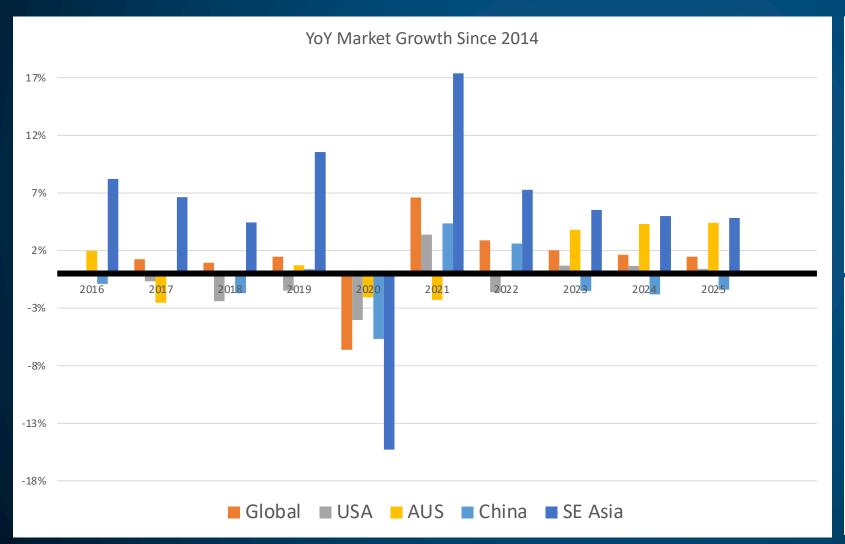
Global Malt Markets

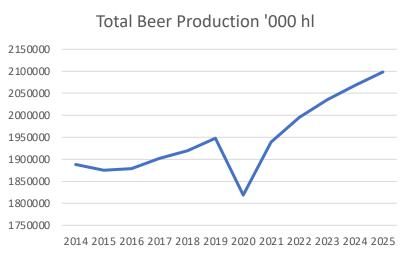


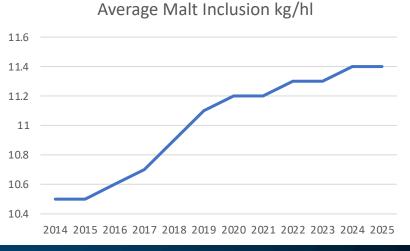


Global Malt Markets

Brewers are demanding quality barley to produce quality beers







BO©RTMALT SUSTAINABILITY GOOLALS

April 2021

BOORTMALT

AXEREAL GROUP



BOORTMALT AXEREAL GROUP

BOORTMALT GOALS

SUSTAINABILITY CORE OBJECTIVES











Boortmalt local sourcing programs contain and promote continuous improvement of farming practices and methodologies which enhance financial profitability and are environmentally sound and beneficial to the local communities.







We continuously raise awareness on water conservation and focus on all possible ways to optimise the efficient use of water and, where possible, the reuse of treated wastewater.











barley.

We have the ambition to meet the goals of the Paris agreement by reducing our carbon footprint through investing in alternative energy, reducing our need for energy, sourcing renewable energy and working with our providers and farmers to get to carbon neutral malting







Together we become one of the safest places to work, by promoting an open and proactive Health & Safety culture with the full involvement of our people and stakeholders and a strong and visible leadership.



30-31 Targets vs 20-21 baseline





100% SAI or equivalent certified farms in Europe and 50% in all other regions



50% dedicated carbon measured supply chains.



25% regenerative farming.



5% niche carbon neg farming





Continue on our path of - 50% => < 2 m³ water per MT/Malt.



Work with **local communities** in high risk areas.





Aim for the **SBTi target** to keep global warming **below 1.5 C°** increase.



42% reduction in absolute emissions



50% renewable energy used.



25% 0-emissions farming.



25% reduced logistics emissions.







Group Safety target of "0" harm.



Being recognised as the safest place to work in the industry.



SUSTAINABILITY SUPPORTING OBJECTIVES













In view of minimising food waste we not only look at optimising our yield and that of the farmers, we also look for alternative food chains for our byproducts and we aim for 0 landfill.



We believe it is key to provide a fully reliable, transparent and traceable view on the road our malt travels from the barley on the field to the malt at the brewer or distiller.





We are convinced that strong and sustainable communities are the basis for our future and that we, through partnerships and sponsorships can make a difference together.







At Boortmalt we commit to conducting business in an ethical manner. We all stand by our code of conduct and we expect the same behaviour from our business partners.







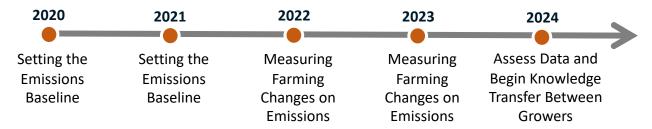


We strive to have an inclusive and diverse workplace where employees feel energised, respected and valued. Where skills, experiences, knowledge and creativity lead to great performance and drive our ambition to be the Masters of Malt.

SUSTAINABLE FARMING



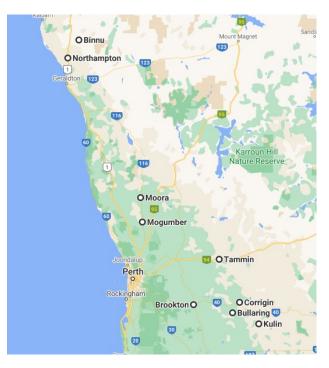
2020/2021 We purchased approximately 120,000mt of ISCC Certified Barley, about 20% of our total usage.







Average Carbon Result			
Region	CO2 eq/Ha	National Average Yield/Ha	CO2 eq/tonne
ENG	-1212	5.8	-209
sco	-3	5.9	-1
IRL	1240	7.5	165
CAN	80	3.5	23
ARG	-601	4.8	-125



Capture Farmer Emission

Started the roadmap (500+ farmers) to capture emissions, share best practices and work with farmers, co-ops and customers to reduce emissions



OBJECTIVES 2030:



100% SAI or equivalent certified farms in Europe and 50% in other regions.



50% dedicated carbon measured supply chains.

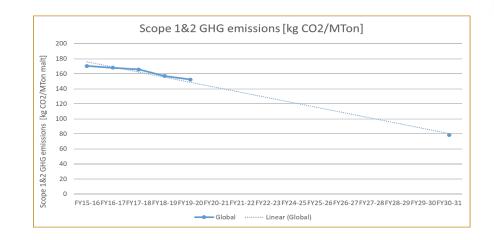


25% regenerative farming



5% niche carbon neg farming

ENERGY EFFICIENCY & GHG EMISSIONS REDUCTION





DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

Aim for the **SBTi target** to keep global warming **below 1.5 C°** increase



Issoudun France: Solar Panel Park

≈15,000 m², making it one of the worlds largest solar thermal power plant supplying an industrial site





CDP SCORE REPORT - CLIMATE CHANGE 2020



Boortmalt

Region Eu

Country Belgi

Questionnaire Food beverage & tobacco

Activity Group Food & beverage processing

The CDP Score Report allows companies to understand their score and indicate which categories require attention to reach higher scoring levels. This enables companies to progress towards environmental stewardship through benchmarking and comparison with peers, in order to continuously improve their climate governance. Investors will additionally receive a copy of the CDP Score Report upon request. For further feedback please contact your account manager or your key CDP contact.

Your CDP score



B-





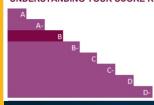
Food & beverage processing

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Europe

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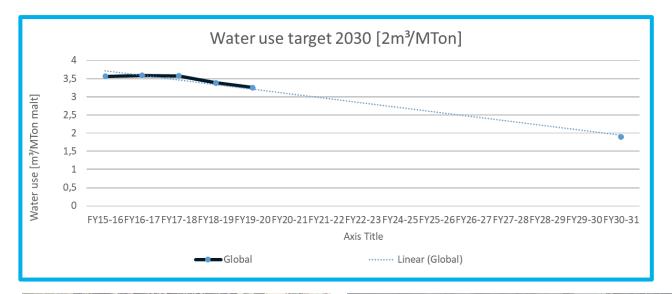
UNDERSTANDING YOUR SCORE REPORT



Boortmalt received a B which is in the Management band. This in higher than the Europe regional average of C, and higher than the Europe regional average of R.

Leadership (A/A-): Implementing current best practices Management (B/B-): Taking coordinated action on climate issues Awareness (C/C-): Knowledge of impacts on, and of, climate issues Disclosure (D/D-): Transparent about climate issues

WATER CONSERVATION









CDP SCORE REPORT - WATER SECURITY 2020



Boortmalt

Region Euro

Country Belgiu

Overtions in Food because 8 table

Activity Group Food & beverage processing

The CDP Score Report allows companies to understand their score and indicate which categories require attention to reach higher scoring levels. This enables companies to progress towards environmental stewardship through benchmarking and comparison with peers, in order to confluously improve their wate governance. Investors will additionally receive a copy of the CDP Score Report upon request. For further feedback please contact your account manager or your key CDP contact.

Your CDP score



Average performance



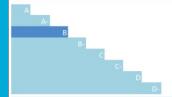


Food & beverage

Europe

ope

UNDERSTANDING YOUR SCORE REPORT



Boortmalt received a B which is in the Management band. This same as the Europe regional average of B, and same as the Fo & beverage processing sector average of B.

Leadership (A/A-): Implementing current best practices Management (B/B-): Taking coordinated action on water issues Awareness (C/C-): Knowledge of impacts on, and of, water issues Disclosure (D/D-): Transparent about water issues

Thank you

